UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2026

or

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from_____ to_____

Commission file number: 001-38210

Krystal Biotech, Inc.

(Exact name of registrant as specified in its charter)

Delaware		**82-1080209**
(State or other jurisdiction of incorporation or organization)		**(I.R.S. Employer Identification Number)**
2100 Wharton Street,	**Suite 701**	
Pittsburgh,	**Pennsylvania**	**15203**
(Address of principal executive offices)		**(zip code)**

(412) 586-5830
(Registrant's telephone number, including area code)

N/A
(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock	KRYS	Nasdaq Global Select Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☒	Accelerated filer	☐
Non-accelerated filer	☐	Smaller reporting company	☐

Emerging growth company ☐

If emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of July 28, 2026, there were 29,598,836 shares of the registrant's common stock issued and outstanding.

Krystal Biotech, Inc.
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PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

Krystal Biotech, Inc.
Condensed Consolidated Balance Sheets
(unaudited)

(in thousands, except par value)	June 30, 2026	December 31, 2025
Assets		
Current assets		
Cash and cash equivalents	$ 427,740	$ 496,304
Short-term investments	417,891	331,487
Accounts receivable, net	138,662	127,425
Inventory	45,556	40,475
Prepaid taxes	15,308	14,006
Prepaid expenses and other current assets	14,491	14,905
Total current assets	1,059,648	1,024,602
Property and equipment, net	153,775	150,776
Long-term investments	257,291	128,066
Right-of-use assets	6,826	7,239
Deferred tax asset, net of valuation allowance	22,824	22,824
Other non-current assets	284	287
Total assets	$ 1,500,648	$ 1,333,794
Liabilities and Stockholders' Equity		
Current liabilities		
Accounts payable	$ 6,544	$ 3,238
Current portion of lease liability	1,808	1,771
Accrued rebates	83,480	58,181
Accrued expenses and other current liabilities	35,565	39,752
Total current liabilities	127,397	102,942
Lease liability	7,045	7,568
Other long-term liabilities	7,080	3,724
Total liabilities	141,522	114,234
Commitments and contingencies (see note 7)		
Stockholders' equity		
Common stock; $0.00001 par value; 80,000 shares authorized as of June 30, 2026 and December 31, 2025; 29,596 and 29,192 shares issued and outstanding as of June 30, 2026 and December 31, 2025, respectively.	—	—
Additional paid-in capital	1,228,598	1,194,261
Accumulated other comprehensive (loss) gain	(4,335)	1,136
Retained earnings	134,863	24,163
Total stockholders' equity	1,359,126	1,219,560
Total liabilities and stockholders' equity	$ 1,500,648	$ 1,333,794

The accompanying notes are an integral part of these condensed consolidated financial statements.

Krystal Biotech, Inc.
Condensed Consolidated Statements of Operations and Comprehensive Income
(unaudited)

(in thousands, except per share data)	Three Months Ended June 30,		Six Months Ended June 30,	
	2026	**2025**	**2026**	**2025**
Product revenue, net	$ 119,222	$ 96,042	$ 235,579	$ 184,225
Operating expenses				
Cost of goods sold	6,437	7,165	12,760	12,193
Research and development	14,518	14,410	29,849	28,666
Selling, general and administrative	39,850	35,068	80,863	67,714
Total operating expenses	60,805	56,643	123,472	108,573
Income from operations	58,417	39,399	112,107	75,652
Other income				
Interest and other income, net	7,662	7,376	15,414	14,720
Income before income taxes	66,079	46,775	127,521	90,372
Income tax expense	(11,311)	(8,442)	(16,821)	(16,305)
Net income	54,768	38,333	110,700	74,067
Unrealized (loss) gain on available-for-sale securities	(1,213)	(158)	(2,790)	186
Foreign currency translation	(1,499)	925	(2,681)	1,161
Comprehensive income	$ 52,056	$ 39,100	$ 105,229	$ 75,414
Net income per common share:				
Basic	$ 1.85	$ 1.33	$ 3.76	$ 2.57
Diluted	$ 1.79	$ 1.29	$ 3.62	$ 2.48
Weighted-average common shares outstanding:				
Basic	29,529	28,910	29,409	28,863
Diluted	30,657	29,749	30,584	29,819

The accompanying notes are an integral part of these condensed consolidated financial statements.

Krystal Biotech, Inc.
Condensed Consolidated Statements of Stockholders' Equity
(unaudited)

(in thousands)	Common Stock Shares	Common Stock Amount	Additional Paid-in Capital	Accumulated Other Comprehensive Income (Loss)	Retained Earnings	Total Stockholders' Equity
Balances as of January 1, 2026	29,192	$ —	$ 1,194,261	$ 1,136	$ 24,163	$ 1,219,560
Issuance of common stock upon exercise of stock options	145	—	6,501	—	—	6,501
Vesting of restricted stock units, net of shares withheld for taxes	100	—	(16,960)	—	—	(16,960)
Stock-based compensation	—	—	14,455	—	—	14,455
Unrealized loss on investments	—	—	—	(1,577)	—	(1,577)
Foreign currency translation	—	—	—	(1,182)	—	(1,182)
Net income	—	—	—	—	55,932	55,932
Balances as of March 31, 2026	29,437	—	$ 1,198,257	$ (1,623)	$ 80,095	$ 1,276,729
Issuance of common stock upon exercise of stock options	158	—	15,161	—	—	15,161
Vesting of restricted stock units, net of shares withheld for taxes	1	—	(108)	—	—	(108)
Stock-based compensation	—	—	15,288	—	—	15,288
Unrealized loss on investments	—	—	—	(1,213)	—	(1,213)
Foreign currency translation	—	—	—	(1,499)	—	(1,499)
Net income	—	—	—	—	54,768	54,768
Balances as of June 30, 2026	29,596	—	$ 1,228,598	$ (4,335)	$ 134,863	$ 1,359,126

(in thousands)	Common Stock Shares	Common Stock Amount	Additional Paid-in Capital	Accumulated Other Comprehensive (Loss) Income	Accumulated Deficit	Total Stockholders' Equity
Balances as of January 1, 2025	28,794	—	$ 1,127,238	$ (190)	$ (180,668)	$ 946,380
Issuance of common stock upon exercise of stock options	17	—	1,462	—	—	1,462
Vesting of restricted stock units, net of shares withheld for taxes	98	—	(12,116)	—	—	(12,116)
Shares of restricted stock awards surrendered for taxes	(10)	—	(1,812)	—	—	(1,812)
Stock-based compensation	—	—	14,447		—	14,447
Unrealized gain on investments	—	—	—	344	—	344
Foreign currency translation	—	—	—	236		236
Net income	— —	— —	— —	—	35,733	35,733
Balances as of March 31, 2025	28,899	—	$ 1,129,219	$ 390	$ (144,935)	$ 984,674
Issuance of common stock upon exercise of stock options	28	—	1,796	—	—	1,796
Stock-based compensation	—	—	15,077	—	—	15,077
Unrealized loss on investments	—	—	—	(158)	—	(158)
Foreign currency translation	—	—	—	925	—	925
Net income	—	—	—	—	38,333	38,333
Balances as of June 30, 2025	28,927	—	$ 1,146,092	$ 1,157	$ (106,602)	$ 1,040,647

The accompanying notes are an integral part of these condensed consolidated financial statements.

Krystal Biotech, Inc.
Condensed Consolidated Statements of Cash Flows
(unaudited)

(in thousands)	Six Months Ended June 30, 2026	2025
Operating Activities		
Net income	$ 110,700	$ 74,067
Adjustments to reconcile net income to net cash provided by operating activities		
Depreciation	2,878	2,759
(Accretion) amortization on marketable securities	(1,324)	464
Amortization of operating lease right-of-use assets	414	418
Stock-based compensation expense, net	27,765	27,597
Realized gain on investments	(1,277)	(4,256)
Other, net	310	690
Changes in operating assets and liabilities		
Accounts receivable, net	(11,915)	(6,693)
Inventory	(1,201)	(515)
Prepaid taxes	(1,302)	(948)
Prepaid expenses and other current assets	(1,892)	(2,009)
Lease liability	(486)	(258)
Other long-term liabilities	3,462	1,368
Accounts payable	4,079	5,029
Accrued rebates	25,834	14,834
Accrued expenses and other current liabilities	(874)	2,401
Accrued legal settlement	—	(31,250)
Net cash provided by operating activities	155,171	83,698
Investing Activities		
Proceeds from disposal of assets	—	435
Purchases of property and equipment	(10,713)	(8,108)
Purchases of investments	(418,056)	(251,705)
Maturities of investments	203,602	194,084
Net cash (used in) investing activities	(225,167)	(65,294)
Financing Activities		
Proceeds from exercise of stock options	21,662	3,258
Taxes paid for employee tax withholding related to restricted stock units	(17,068)	(12,116)
Taxes paid related to settlement of restricted stock awards	—	(1,812)
Net cash provided by (used in) financing activities	4,594	(10,670)
Effect of exchange rate changes on cash and cash equivalents	(3,162)	1,230
Net (decrease) increase in cash and cash equivalents	(68,564)	8,964
Cash and cash equivalents at beginning of period	496,304	344,865
Cash and cash equivalents at end of period	$ 427,740	$ 353,829
Supplemental Disclosures of Non-Cash Activities		
Unpaid purchases of property and equipment	$ 443	$ 1,329
Initial recognition of right-of-use assets	$ —	$ 1,794
Supplemental Cash Flow Information		
Income taxes paid	$ 13,823	$ 13,858

The accompanying notes are an integral part of these condensed consolidated financial statements.

Krystal Biotech, Inc.
Notes to Condensed Consolidated Financial Statements
(unaudited)

1. Organization

Krystal Biotech, Inc. (together with its wholly-owned subsidiaries, the "Company," or "we" or other similar pronouns), a Delaware C-corporation, is a fully integrated, global, commercial-stage biotechnology company. We are focused on the discovery, development, manufacturing, and commercialization of genetic medicines to treat diseases with high unmet medical needs. Using our patented gene therapy technology platform that is based on engineered herpes simplex virus-1 ("HSV-1"), we create vectors that efficiently deliver therapeutic transgenes to cells of interest in multiple organ systems. The cell's own machinery then transcribes and translates the transgene to treat the disease. Our vectors are amenable to formulation for non-invasive or minimally invasive routes of administration at a healthcare professional's office or in the patient's home. Our innovative technology platform is supported by two in-house, commercial scale Current Good Manufacturing Practice ("CGMP") manufacturing facilities.

Liquidity

As of June 30, 2026, the Company had a retained earnings balance of $134.9 million. Our operating profitability is dependent upon the continued successful commercialization of VYJUVEK®, our redosable gene therapy approved in the United States, European Union ("EU"), United Kingdom ("UK"), and Japan, as well as successful development, approval and commercialization of our product candidates. Management intends to fund future operations through its on hand cash and cash equivalents and revenue generated from the sale of VYJUVEK, and may also seek additional capital through arrangements with strategic partners, the sale of equity, debt financings or other sources.

The Company is subject to risks common to companies in the biotechnology industry, including, but not limited to, the failure of product candidates in clinical and preclinical studies, the development of competing product candidates or other technological innovations by competitors, dependence on key personnel, protection of proprietary technology, compliance with government regulations and the ability to commercialize product candidates. The Company expects to incur significant costs in connection with, among other things, advancing its product pipeline, expanding its commercialization capabilities, and complying with EU post-authorization regulatory requirements and EU member state-specific pricing, reimbursement, and market access activities. The Company believes that its cash and cash equivalents and short-term investments of approximately $845.6 million as of June 30, 2026 will be sufficient to allow the Company to fund its planned operations for at least the next 12 months from the date of this Quarterly Report on Form 10-Q.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying condensed consolidated financial statements have been prepared in conformity with generally accepted accounting principles in the United States of America ("GAAP"). In the opinion of management, all adjustments, which consist of all normal recurring adjustments necessary for a fair presentation of the Company's financial position and results of operations for the interim periods presented, are reflected in the interim condensed consolidated financial statements. All intercompany balances and transactions have been eliminated in consolidation.

Certain prior period amounts have been reclassified to conform to the current period presentation. The reclassified amounts have no impact on the Company's previously reported financial position or results of operations.

The results of operations for the interim periods are not necessarily indicative of the results of operations to be expected for the full year. These unaudited condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements and the notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2025 (the "2025 10-K"), as filed with the U.S. Securities and Exchange Commission ("SEC") on February 17, 2026.

Use of Estimates

The preparation of condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts in the condensed consolidated financial statements and accompanying notes. Actual results could materially differ from those estimates. Management considers many factors and applies significant judgment in developing the estimates and assumptions that are used in the preparation of these financial statements. If actual results in the future vary from the Company's estimates, the Company will adjust these estimates in the period these variances become known. Estimates are used in the following areas, among others: variable consideration associated with revenue recognition, stock-based compensation expense, accrued expenses, and income taxes.

Summary of Significant Accounting Policies

See Note 2 to our consolidated financial statements included in the 2025 10-K. There were no material changes to the Company's significant accounting policies during the six months ended June 30, 2026.

Recently Issued Accounting Pronouncements, Not Yet Adopted

There were no accounting pronouncements issued or adopted during the six months ended June 30, 2026 that had or are expected to have a material impact on the Company's condensed consolidated financial statements.

In November 2024, the Financial Accounting Standards Board ("FASB") issued *ASU 2024-03 Income Statement—Reporting Comprehensive Income—Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses.* This standard calls for enhanced disclosures about components of expense captions on the face of the income statement. This standard will be effective for fiscal years beginning after December 15, 2026, with the option to apply it retrospectively. Early adoption is allowed. Currently, the Company is assessing the potential impact of this guidance on its financial statement disclosures.

In December 2025, the FASB issued *ASU 2025-11 Interim Reporting (Topic 270): Narrow-Scope Improvements.* This standard clarifies current interim reporting requirements on Topic 270 and introduces a disclosure principle requiring entities to disclose events since the end of the last annual reporting period that have a material impact on the entity. This standard will be effective for fiscal years beginning after December 15, 2027, with the option to apply it retrospectively. Early adoption is allowed. Currently, the Company is assessing the potential impact of this guidance on its financial statement disclosures.

3. Product Revenue, Accounts Receivable and Reserves for Product Sales

The Company's product revenue, net of sales discounts and allowances totaled $119.2 million and $96.0 million for the three months ended June 30, 2026 and June 30, 2025, respectively and $235.6 million and $184.2 million for the six months ended June 30, 2026 and June 30, 2025, respectively. Product revenue by significant geographic region is as follows:

(in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
United States	$ 91,633	$ 96,042	$ 179,122	$ 184,225
Europe	19,283	—	39,960	—
Japan	8,306	—	16,497	—
Total product revenue, net	$ 119,222	$ 96,042	$ 235,579	$ 184,225

The Company's accounts receivable, net balance relating to VYJUVEK sales was $138.7 million as of June 30, 2026 and $127.4 million as of December 31, 2025. Accounts receivable, net from the Company's customers who individually accounted for 10% or more of accounts receivable, net consisted of the following:

	Percent of Accounts Receivable, Net	
	June 30, 2026	December 31, 2025
Customer A	54 %	66 %
Customer B	18 %	14 %

All other single customers represent less than 10% of outstanding accounts receivable, net as of June 30, 2026 and December 31, 2025, respectively.

The following table summarizes changes in allowances and discounts for the six months ended June 30, 2026:

(in thousands)	Rebates	Prompt Pay	Other Accruals	Total
Balance as of December 31, 2025	$ 61,905	$ 5,834	$ 378	$ 68,117
Provisions	48,869	6,138	201	55,208
Payments/Credits	(21,390)	(7,322)	(456)	(29,168)
Balance as of June 30, 2026	$ 89,384	$ 4,650	$ 123	$ 94,157

Rebates are included in accrued rebates and other long-term liabilities on the condensed consolidated balance sheets. Other long-term liabilities are comprised of $5.9 million and $3.7 million of long-term accrued rebates as of June 30, 2026 and December 31, 2025, respectively. Prompt pay discount is recorded as an allowance against accounts receivable, net on the condensed consolidated balance sheets. Other accruals are included in accrued expenses and other current liabilities on the condensed consolidated balance sheets. Provisions for rebates, prompt pay discounts and other accruals are recorded as reductions to product revenue, net on the condensed consolidated statements of operations and comprehensive income.

4. Net Income Per Share Attributable to Common Stockholders

Basic net income per share attributable to common stockholders is calculated by dividing net income attributable to common stockholders by the weighted-average shares outstanding during the period, without consideration for common stock equivalents. Diluted net income per share attributable to common stockholders is computed by dividing the net income by the weighted-average number of shares of common stock and common stock equivalents outstanding for the period. Common stock equivalents consist of common stock issuable upon (1) exercise of stock options and (2) vesting of restricted stock awards, restricted stock units and performance-based restricted stock units (collectively, "restricted stock").

For the three months ended June 30, 2026 and 2025, respectively, there were 305 thousand and 604 thousand common stock equivalents outstanding in the form of stock options and zero and 275 thousand in unvested restricted stock, that have each been excluded from the calculation of diluted net income per common share as their effect would be anti-dilutive.

For the six months ended June 30, 2026 and 2025, respectively, there were 234 thousand and 520 thousand common stock equivalents outstanding in the form of stock options and zero and 89 thousand in unvested restricted stock, that have each been excluded from the calculation of diluted net income per common share as their effect would be anti-dilutive.

	Three Months Ended June 30,		Six Months Ended June 30,	
(in thousands, except per share data)	**2026**	**2025**	**2026**	**2025**
Numerator:				
Net income	$ 54,768	$ 38,333	$ 110,700	$ 74,067
Denominator:				
Weighted-average basic common shares	29,529	28,910	29,409	28,863
Dilutive effect of stock options and unvested restricted stock	1,128	839	1,175	956
Weighted-average diluted common shares	30,657	29,749	30,584	29,819
Net income per common share—basic	$ 1.85	$ 1.33	$ 3.76	$ 2.57
Net income per common share—diluted	$ 1.79	$ 1.29	$ 3.62	$ 2.48

5. Fair Value Instruments

The following tables show the Company's cash and cash equivalents and available-for-sale securities by significant investment category as of June 30, 2026 and December 31, 2025:

	June 30, 2026						
(in thousands)	Amortized Cost	Gross Unrealized Gains	Gross Unrealized (Losses)	Aggregate Fair Value	Cash and Cash Equivalents	Short-term Marketable Securities[1]	Long-term Marketable Securities[2]
Level 1:							
Cash and cash equivalents	$ 427,740	$ —	$ —	$ 427,740	$ 427,740	$ —	$ —
Subtotal	427,740	—	—	427,740	427,740	—	—
Level 2:							
Corporate bonds	351,823	45	(729)	351,139	—	233,219	117,920
U.S. government agency securities	324,968	45	(970)	324,043	—	184,672	139,371
Subtotal	676,791	90	(1,699)	675,182	—	417,891	257,291
Total	$ 1,104,531	$ 90	$ (1,699)	$ 1,102,922	$ 427,740	$ 417,891	$ 257,291

	December 31, 2025						
(in thousands)	Amortized Cost	Gross Unrealized Gains	Gross Unrealized (Losses)	Aggregate Fair Value	Cash and Cash Equivalents	Short-term Marketable Securities[1]	Long-term Marketable Securities[2]
Level 1:							
Cash and cash equivalents	$ 496,304	$ —	$ —	$ 496,304	$ 496,304	$ —	$ —
Subtotal	496,304	—	—	496,304	496,304	—	—
Level 2:							
Commercial paper	12,887	2	(1)	12,888	—	12,888	—
Corporate bonds	211,268	535	(6)	211,797	—	142,801	68,996
U.S. government agency securities	234,216	653	(1)	234,868	—	175,798	59,070
Subtotal	458,371	1,190	(8)	459,553	—	331,487	128,066
Total	$ 954,675	$ 1,190	$ (8)	$ 955,857	$ 496,304	$ 331,487	$ 128,066

(1) The Company's short-term marketable securities mature in one year or less.
(2) The Company's long-term marketable securities mature between one and two years.

6. Balance Sheet Components

Inventory

Inventory consisted of the following:

(in thousands)	June 30, 2026	December 31, 2025
Raw materials	$ 15,259	$ 15,938
Work-in-process	20,937	15,224
Finished goods	9,360	9,313
Inventory	$ 45,556	$ 40,475

Property and Equipment, Net

Property and equipment, net consisted of the following:

(in thousands)	June 30, 2026	December 31, 2025
Building and building improvements	$ 109,405	$ 109,242
Manufacturing equipment	30,864	29,279
Leasehold improvements	31,661	27,227
Construction in progress	9,531	8,108
Laboratory equipment	3,879	3,490
Computer equipment and software	2,616	2,559
Furniture and fixtures	2,191	2,152
Total property and equipment	190,147	182,057
Accumulated depreciation	(36,372)	(31,281)
Property and equipment, net	$ 153,775	$ 150,776

Depreciation expense was $1.4 million and $1.3 million for the three months ended June 30, 2026 and 2025, respectively, and $2.9 million and $2.8 million for the six months ended June 30, 2026 and 2025, respectively. Depreciation expense capitalized into inventory was $1.2 million and $1.1 million for the three months ended June 30, 2026 and 2025, respectively, and $2.2 million and $2.0 million for the six months ended June 30, 2026 and 2025, respectively.

Accrued Expenses and Other Current Liabilities

Accrued expenses and other current liabilities consisted of the following as of June 30, 2026 and December 31, 2025:

(in thousands)	June 30, 2026	December 31, 2025
Accrued taxes	14,810	10,919
Accrued payroll and benefits	6,925	11,457
Accrued professional fees	4,842	5,936
Accrued preclinical and clinical expenses	4,780	4,667
Other current liabilities	3,428	3,579
Accrued inventory	640	1,005
Accrued construction in progress	140	2,189
Accrued expenses and other current liabilities	$ 35,565	$ 39,752

7. Commitments and Contingencies

Agreements with Contract Manufacturing Organizations and Contract Research Organizations

The Company enters into various agreements in the normal course of business with Contract Manufacturing Organizations ("CMOs"), Contract Research Organizations ("CROs") and other third parties for preclinical research studies, clinical trials and testing and manufacturing services. The agreements with CMOs primarily relate to the manufacturing of our sterile gel that is mixed with in-house produced vectors as part of the final drug product for VYJUVEK. Agreements with third parties may also include research and development consulting activities, clinical-trial agreements, testing of our clinical-stage, pre-commercial and commercial stage products and/or storage, packaging and labeling. The Company is obligated to make milestone payments under certain of these contracts. The Company incurred research and development expenses related to commitments under these agreements of $2.4 million and $2.2 million for the three months ended June 30, 2026 and June 30, 2025, respectively, and $4.9 million and $4.3 million for the six months ended June 30, 2026 and June 30, 2025, respectively.

Legal Proceedings

In the ordinary course of business, the Company is subject from time to time to various proceedings, lawsuits, disputes, or claims. In accordance with FASB ASC Topic 450, *Contingencie*s ("ASC 450"), the Company accrues a liability for legal contingencies when it is probable that a liability has been incurred, and the amount of the loss can be reasonably estimated. If there is at least a reasonable possibility that a loss may be incurred, ASC 450 requires disclosure of a loss contingency.

In the first quarter of 2025, the Company and certain of its employees received subpoenas from the U.S. Department of Justice requesting that the Company produce certain documents regarding its sponsored genetic testing program relating to VYJUVEK and commercial practices relating thereto. The Company is cooperating and providing information in response to the subpoenas. It is not possible to estimate the amount of any loss or range of possible loss that might result from this inquiry, and because the final outcome cannot be predicted with certainty, unfavorable or unexpected developments or outcomes could result in a material impact to the Company's results of operations.

On September 18, 2025, a stockholder filed a derivative complaint in the Court of Chancery of the State of Delaware, naming the Company's directors as defendants and the Company as a nominal defendant. The complaint alleged claims for breach of fiduciary duty, unjust enrichment, and waste of corporate assets based on allegedly excessive non-employee director compensation in each of 2021 through 2024. The parties have entered into a settlement agreement, which was filed with the Court and is subject to Court approval following a fairness hearing scheduled for September 14, 2026. If the Court approves the settlement, the Company will adopt, implement, and maintain certain corporate governance reforms for a period of five (5) years. The Company has recorded a liability for the plaintiff's attorneys fees and expenses (i.e., the settlement amount), which is not material to the condensed consolidated financial statements.

On May 29, 2026, Jonathan Forman filed a lawsuit against the Company in the United States District Court for the District of Delaware (Docket No. 1:26-cv-00628) asserting claims for correction of inventorship, under 35 U.S.C. § 256, of U.S. Patent No. 10,829,529 and U.S. Patent No. 12,522,636 (together, the "Patents"), which relate to compositions and methods for delivering CFTR polypeptides and which the plaintiff alleges are embodied in the Company's KB407 product candidate for the treatment of cystic fibrosis. The plaintiff alleges that he conceived of, and contributed to, the inventions claimed in the Patents and that he was erroneously omitted as a named inventor on the Patents. In addition to the correction of inventorship, the plaintiff is seeking his attorneys' fees and his cost and expenses. The Company believes the plaintiff's claims are without merit and intends to defend the matter vigorously. The Company is unable to estimate the possible loss or range of losses, if any, that may result from the matter.

8. Leases

As of June 30, 2026, future minimum commitments under the Company's operating leases with lease terms in excess of 12 months were as follows:

(in thousands)	**Operating Leases**
2026 (remaining six months)	$ 945
2027	1,919
2028	1,954
2029	1,990
2030	2,016
Thereafter	7,279
Future minimum operating lease payments	16,103
Less: Interest	(7,250)
Present value of lease liability	$ 8,853

As of June 30, 2026 and December 31, 2025, the Company's weighted-average remaining lease term for operating leases was 9.8 years and 10.1 years, respectively, and the Company's weighted-average discount rate for operating leases was 9.7% as of June 30, 2026 and December 31, 2025.

The components of the Company's lease expense are as follows:

	Three Months Ended June 30,		**Six Months Ended June 30,**	
(in thousands)	**2026**	**2025**	**2026**	**2025**
Operating lease expense	$ 366	$ 388	$ 777	$ 814
Variable lease expense	55	56	118	119
Total lease expense	$ 421	$ 444	$ 895	$ 933

9. Stock-Based Compensation

In 2017, the Company adopted the 2017 IPO Stock Incentive Plan ("Plan"), which governs the issuance of equity awards to employees, certain non-employee consultants, and directors. Initially, the Company reserved 900 thousand shares for issuance under the Plan with an initial sublimit for incentive stock options of 900 thousand shares. On an annual basis, the amount of shares available for issuance under the Plan increases by an amount equal to four percent of the total outstanding shares as of the last day of the preceding calendar year. The sublimit of incentive stock options is not subject to the increase. The Company has historically granted stock options, restricted stock awards ("RSAs"), restricted stock units ("RSUs") and performance-based restricted stock units ("PSUs") to certain employees.

Shares of common stock remaining available for grant under the Plan were approximately 1.6 million as of June 30, 2026.

Stock Options

The following table summarizes the Company's stock option activity for the six months ended June 30, 2026:

	Stock Options Outstanding	Weighted-Average Exercise Price	Weighted-Average Remaining Contractual Life *(in years)*	Aggregate Intrinsic Value[(1)] *(in thousands)*
Outstanding as of December 31, 2025	2,030,417	$ 99.45	6.8	$ 298,662
Granted	323,080	$ 280.66		
Exercised	(302,747)	$ 71.55		
Cancelled or forfeited	(75,646)	$ 162.08		
Outstanding as of June 30, 2026	1,975,104	$ 130.97	7.0	$ 475,417
Exercisable as of June 30, 2026	1,193,485	$ 82.51	5.8	$ 345,113

(1) Aggregate intrinsic value represents the difference between the closing stock price of our common stock on December 31, 2025 and June 30, 2026 and the exercise price of outstanding in-the-money options on the respective date.

The following table summarizes the Company's stock option activity for the six months ended June 30, 2025:

	Stock Options Outstanding	Weighted-Average Exercise Price	Weighted-Average Remaining Contractual Life *(in years)*	Aggregate Intrinsic Value[(1)] *(in thousands)*
Outstanding as of December 31, 2024	2,049,063	$ 82.69	7.3	$ 156,404
Granted	335,743	$ 166.90		
Exercised	(45,533)	$ 71.56		
Cancelled or forfeited	(63,985)	$ 105.98		
Outstanding as of June 30, 2025	2,275,288	$ 94.68	7.1	$ 117,142
Exercisable as of June 30, 2025	1,255,141	$ 70.95	6.2	$ 85,882

(1) Aggregate intrinsic value represents the difference between the closing stock price of our Common Stock on December 31, 2024 and June 30, 2025 and the exercise price of outstanding in-the-money options on the respective date.

The total intrinsic value (the amount by which the fair market value exceeds the exercise price) of stock options exercised was $30.4 million and $2.0 million during the three months ended June 30, 2026 and 2025, respectively, and $62.5 million and $3.4 million for the six months ended June 30, 2026 and 2025, respectively.

The weighted-average grant-date fair value per share of options granted to employees and directors was $196.07 and $87.69 during the three months ended June 30, 2026 and 2025, respectively, and $178.27 and $109.93 for the six months ended June 30, 2026 and 2025, respectively.

There was $90.6 million of unrecognized stock-based compensation expense related to employees' and directors' options that is expected to be recognized over a weighted-average period of 3.1 years as of June 30, 2026.

Restricted Stock Units

The following table summarizes the Company's RSU activity:

	Six Months Ended June 30,			
	2026		2025	
	Number of Shares	Weighted-Average Grant Date Fair Value	Number of Shares	Weighted-Average Grant Date Fair Value
Non-vested RSUs, beginning of period	331,574	$ 152.97	308,096	$ 135.22
Granted	96,522	$ 275.69	133,756	$ 178.66
Vested	(106,567)	$ 143.58	(84,124)	$ 129.58
Forfeited	(17,038)	$ 167.39	(18,850)	$ 148.92
Non-vested RSUs, end of period	304,491	$ 194.35	338,878	$ 153.01

There was $51.9 million of unrecognized stock-based compensation expense related to employees' RSU awards that is expected to be recognized over a weighted-average period of 2.9 years as of June 30, 2026.

Performance-Based Restricted Stock Units

The following table summarizes the Company's PSU activity:

	Six Months Ended June 30,			
	2026		2025	
	Number of Shares	Weighted-Average Grant Date Fair Value	Number of Shares	Weighted-Average Grant Date Fair Value
Non-vested PSUs, beginning of period	56,250	$ 159.47	137,500	$ 145.37
Granted	43,536	$ 275.64	—	$ —
Vested	(56,250)	$ 159.47	(81,250)	$ 135.61
Forfeited	—	$ —	—	$ —
Non-vested PSUs, end of period	43,536	$ 275.64	56,250	$ 159.47

PSUs granted during the period are subject to regulatory performance-based vesting conditions, as determined by the Compensation Committee of the Company's Board of Directors, and vest on a three year cliff basis upon satisfaction of such conditions.

There was $10.7 million of unrecognized stock-based compensation expense related to employees' PSU awards that is expected to be recognized over a weighted-average period of 2.7 years as of June 30, 2026.

Stock-Based Compensation Expense, Net

The Company recorded stock-based compensation expense, net related to its stock options, RSUs and PSUs in the condensed consolidated statements of operations and comprehensive income for the three and six months ended June 30, 2026 and 2025 as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
(in thousands)	2026	2025	2026	2025
Research and development	2,463	2,627	4,640	5,096
Selling, general and administrative	11,693	11,492	23,125	22,501
Total stock-based compensation	$ 14,156	$ 14,119	$ 27,765	$ 27,597

The Company capitalized into inventory stock-based compensation associated with the allocation of labor costs related to work performed to manufacture VYJUVEK of $1.1 million and $1.0 million for the three months ended June 30, 2026 and 2025, respectively, and $2.0 million and $1.9 million for the six months ended June 30, 2026 and 2025, respectively.

10. Income Taxes

The Company recorded an income tax expense of $11.3 million and $16.8 million for the three and six months ended June 30, 2026, respectively. The tax expense for interim periods is calculated using an estimate of the annual effective tax rate, adjusted for discrete items. If there are any changes to the estimated annual effective tax rate, the Company will make a cumulative adjustment to the income tax provision in the period the change becomes known. The Company recorded an income tax expense of $8.4 million and $16.3 million for the three and six months ended June 30, 2025, respectively.

We monitor the realizability of our deferred tax assets taking into consideration all relevant factors at each reporting period. As of June 30, 2026, except for certain state net operating loss carryforward and tax credit carryforward, we do not have valuation allowance against deferred tax assets. We continue to maintain a full valuation allowance against certain state attributes as of June 30, 2026, because we concluded they are not more likely than not to be realized as we expect certain state attribute generation in future years to exceed our ability to use these deferred tax assets.

We are subject to income taxes in the U.S. and in many foreign jurisdictions. Significant judgment is required in determining our provision for income taxes, our deferred tax assets and liabilities and any valuation allowance recorded against our net deferred tax assets that are not more likely than not to be realized. The determination of the realizability of deferred tax assets requires significant judgment in assessing the likelihood of future tax consequences. The Company previously maintained a full valuation allowance against its U.S. federal and state deferred tax assets due to historical cumulative losses and uncertainty regarding the realization of such assets. The Company will continue to evaluate all available evidence each reporting period and may adjust the valuation allowance in future periods if estimates of future taxable income or other relevant factors change.

11. Segment Information

The Company operates as one operating segment, which is focused on the discovery, development, manufacturing and commercialization of genetic medicines to treat diseases with high unmet medical needs. The Company's chief operating decision maker ("CODM"), our chief executive officer, utilizes financial information presented on a consolidated basis to manage and allocate resources. The CODM uses consolidated gross margin, operating margin, net income and total research and development expenses by product candidate or program to assess performance, forecast future financial results and to allocate resources.

The following table presents selected financial information with respect to the Company's single operating segment for the three months ended June 30, 2026, and 2025:

	Three Months Ended June 30,		Six Months Ended June 30,	
(in thousands)	**2026**	**2025**	**2026**	**2025**
Product revenue, net	$ 119,222	$ 96,042	$ 235,579	$ 184,225
Cost of goods sold	6,437	7,165	12,760	12,193
Gross margin	95 %	93 %	95 %	93 %
B-VEC	1,539	2,378	2,100	4,353
KB111	357	704	1,339	735
KB304	26	424	29	667
KB407	520	307	1,278	655
KB408	152	219	295	516
KB707	2,998	2,413	5,435	5,147
KB801	1,214	426	2,006	879
KB803	487	408	1,618	894
Other product candidates	745	626	1,481	1,317
Other research and development costs [(1)]	6,480	6,505	14,268	13,503
Total research and development	14,518	14,410	29,849	28,666
Selling, general and administrative	39,850	35,068	80,863	67,714
Income from operations	$ 58,417	$ 39,399	$ 112,107	$ 75,652
Other income				
Interest and other income, net	7,662	7,376	15,414	14,720
Income before income taxes	$ 66,079	$ 46,775	$ 127,521	$ 90,372
Income tax expense	(11,311)	(8,442)	(16,821)	(16,305)
Net income	$ 54,768	$ 38,333	$ 110,700	$ 74,067

(1) Includes stock-based compensation and other unallocated expenses which consist of shared pre-commercial manufacturing costs, primarily relating to certain raw materials, process development, quality control and quality assurance activities, as well as other manufacturing and facility related costs including rent, storage and depreciation which support the development of multiple product candidates.

12. Subsequent Events

The Company evaluates events or transactions that occur after the balance sheet date, but prior to the issuance of the financial statements, to identify matters that require recognition or disclosure. The Company concluded that no subsequent events have occurred that would require recognition or disclosure in the condensed consolidated financial statements.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our financial condition and results of operations should be read together with the unaudited condensed consolidated financial statements and related notes included in Item 1 of Part I of this Quarterly Report on Form 10-Q and with the audited financial statements and the related notes included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2025 (the "2025 10-K"), as filed with the SEC on February 17, 2026.

SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, or the Securities Act, and Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act. Forward-looking statements include all statements that are not historical facts and can be identified by terms such as "anticipate," "believe," "continue," "could," "estimate," "expect," "intend," "may," "plan," "potential," "predict," "project," "seek," "should," "target," "will," "would," or similar expressions and the negatives of those terms. These statements relate to future events or to our future operating or financial performance and involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from any future results, performances or achievements expressed or implied by the forward-looking statements.

Forward-looking statements appearing in this Quarterly Report on Form 10-Q include, but are not limited to, statements about the following, among other things:

- our commercialization plans in the United States, the European Union (the "EU"), Japan, the United Kingdom (the "UK"), and elsewhere for our first commercial product, VYJUVEK (beremagene geperpavec-svdt) for the treatment of dystrophic epidermolysis bullosa ("DEB"), including timing of pricing negotiations and potential commercial launches;
- the design, initiation, enrollment, timing, progress, and results of clinical trials for our product candidates, as well as expected timing of regulatory filings and reporting of data readouts from our clinical trials;
- our beliefs about our proprietary HSV-1 based vector platform;
- our expectations regarding future fluctuations in revenue and anticipated increases in certain expenses; and
- our commercialization, marketing, and manufacturing capabilities and strategy.

Forward-looking statements are subject to a number of risks, uncertainties and assumptions, including those referenced in Part I, Item 1A of the 2025 Form 10-K and other filings we make with the SEC from time to time. Moreover, we operate in a very competitive and rapidly changing environment, and new risks emerge from time to time. It is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. In light of these risks, uncertainties and assumptions, the forward-looking events and circumstances discussed in this Quarterly Report on Form 10-Q may not occur and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements. You should read this Quarterly Report on Form 10-Q completely and with the understanding that our actual future results may be materially different from what we expect.

Forward-looking statements represent our management's beliefs and assumptions only as of the date of filing this Quarterly Report on Form 10-Q with the SEC. Except as required by law, we assume no obligation to update these forward-looking statements publicly as a result of subsequent events, developments or otherwise, or to update the reasons actual results could differ materially from those anticipated in these forward-looking statements, even if new information becomes available in the future.

Throughout this Quarterly Report on Form 10-Q, unless the context requires otherwise, all references to "Krystal," the "Company," "we," "our," "us," or similar terms refer to Krystal Biotech, Inc., together with its consolidated subsidiaries. Web links throughout this Quarterly Report on Form 10-Q are provided for convenience only and are not intended to be active hyperlinks to the referenced websites. No content on the referenced websites shall be deemed incorporated by reference into this Quarterly Report on Form 10-Q.

Overview

We are a fully integrated, global, commercial-stage biotechnology company focused on the discovery, development, manufacturing, and commercialization of genetic medicines to treat diseases with high unmet medical needs. Using our patented gene therapy technology platform that is based on engineered HSV-1, we create vectors that efficiently deliver therapeutic transgenes to cells of interest in multiple organ systems. The cell's own machinery then transcribes and translates the transgene to treat the disease. Our vectors are amenable to formulation for non-invasive or minimally invasive routes of administration at a healthcare professional's office or in the patient's home. Our innovative technology platform is supported by two in-house, commercial scale CGMP manufacturing facilities.

Our Commercial Product

VYJUVEK (beremagene geperpavec-svdt, or B-VEC)

VYJUVEK is a non-invasive, topical, redosable gene therapy approved in the United States, the EU, the UK, and Japan for the treatment of DEB, a rare and severe monogenic disease that affects the skin and mucosal tissues and is caused by one or more mutations in a gene called *COL7A1*. VYJUVEK is designed to deliver two copies of the *COL7A1* gene when applied directly to DEB wounds, providing the patient's skin cells the template to make normal type VII collagen protein and thereby addressing the fundamental disease-causing mechanism.

VYJUVEK was first approved by the United States Food and Drug Administration ("FDA") in May 2023 for the treatment of wounds in patients, six months of age or older, suffering from DEB, making it the first and only corrective medicine approved by the FDA for the treatment of both recessive and dominant subtypes of DEB. In September 2025, the FDA approved a label update for VYJUVEK that expanded the treatment eligible population to include DEB patients from birth and provided patients with greater dosing flexibility, including the option for VYJUVEK to be applied by a healthcare professional, caregiver, or directly by the patient themselves, either at home or in a healthcare setting.

VYJUVEK was approved in Japan and the EU in 2025 and, in May 2026, received approval in the UK, making it the first and only corrective therapy approved for the treatment of DEB in each of those markets. All three approvals include flexible dosing options with the potential for patient or caregiver administration in the home setting.

We possess exclusive rights to develop, manufacture, and commercialize VYJUVEK throughout the world. We are commercializing VYJUVEK directly in the United States, major European markets, and Japan, and are building a specialty distributor network to support the commercialization of VYJUVEK outside of our direct markets.

We launched VYJUVEK in the United States in 2023, in Germany in August 2025, and in France and Japan in October 2025. The launch in France is under the post-marketing authorization early reimbursed access Accès Précoce program.

Pricing negotiations are underway in both Germany and France and are expected to continue until at least the second half of 2026 in Germany and 2027 in France. Pricing negotiations were successfully completed in Japan prior to launch.

We are also advancing pricing discussions across Europe and the UK, including discussions with Italian and Spanish reimbursement authorities to enable potential launches in both Italy and Spain in the second half of 2026. The timing of additional launches is uncertain and will depend on the cadence and outcomes of ongoing and planned regulatory interaction and pricing negotiations.

We are preparing multiple additional marketing authorization applications for VYJUVEK, including for Switzerland and Australia, which we expect to submit in the second half of 2026.

Net VYJUVEK product revenue was $119.2 million for the three months ended June 30, 2026, and $965.9 million in cumulative net product revenue since our first launch of VYJUVEK in the United States in 2023.

Gross margin for the three months ended June 30, 2026 was 95%. We define gross margin as product revenue, net less cost of goods sold expressed as a percentage of product revenue, net.

Pipeline Highlights and Recent Developments

Ophthalmology

KB803 for Ocular Complications in Patients with DEB

KB803 is a redosable eye drop formulation of B-VEC, designed for the treatment of ocular complications that are thought to affect over 25% of DEB patients. These complications, which include corneal erosions, abrasions, blistering and scarring, can lead to progressive vision loss. There is currently no corrective therapy available.

B-VEC has been applied topically to the eye of one DEB patient with severe cicatrizing conjunctivitis under a compassionate use protocol. The clinical observations of this compassionate use case were published in the *New England Journal of Medicine* in February 2024. Regular eye drop administration of B-VEC was well tolerated by the patient with no drug-related adverse events noted. Full corneal healing was observed at three months, as well as significant visual acuity improvement from hand motion to 20/25 by eight months.

In June 2025, we announced that we dosed the first patient in IOLITE, an intra-patient, double-blind, placebo-controlled, multicenter Phase 3 registrational study with a crossover design to evaluate KB803 for the treatment and prevention of corneal abrasions in DEB patients, six months of age or older. After observing a promising clinical safety profile in the initial patients treated with Krystal's eye drop gene therapies, we modified the KB803 dosing schedule to reduce the potential impact of human error in eye drop administration. In April 2026, we completed study enrollment, with a total of 16 patients enrolled under the updated IOLITE protocol. We expect to report top-line results from IOLITE before the end of the year. The primary efficacy endpoint of the IOLITE study is the change in the average number of days per month with corneal abrasion symptoms while receiving KB803 versus placebo. Safety and secondary efficacy data, including weekly assessments of eye pain and monthly Epidermolysis Bullosa Eye Disease Index questionnaires, are being collected through to the end of the 24-week study period.

To enroll in IOLITE, patients first completed a 12-week run-in period in our natural history study, during which they reported the number of days they experienced symptoms of corneal abrasions. Additional details on both studies are available at www.clinicaltrials.gov under NCT identifiers NCT07016750 for IOLITE and NCT06563414 for the natural history study.

KB801 for Neurotrophic Keratitis ("NK")

KB801 is an eye drop formulation of our novel HSV-1 based vector designed to deliver two transgene copies to the corneal epithelium for the sustained, localized expression and secretion of nerve growth factor ("NGF") and treatment of NK, a rare, degenerative corneal disease caused by nerve damage in the eye that leads to corneal epithelial defects, ulcers, and perforation. Recombinant NGF eye drops have been shown to significantly improve corneal healing and are approved for the treatment of NK in multiple jurisdictions worldwide, including the United States, but rapid clearance from the eye requires intensive administration six times a day, with eye pain frequently reported, and may result in suboptimal treatment outcomes. By transducing the cells of the corneal epithelium to produce and secrete NGF, KB801 has the potential to significantly reduce the treatment burden for patients while also maintaining more consistent NGF levels in the front of the eye.

In July 2025, we announced that we dosed the first patient in EMERALD-1, a randomized, double-masked, multicenter, placebo-controlled study evaluating KB801, administered as an eye drop, for the treatment of NK. In October 2025, the FDA granted platform technology designation to the engineered HSV-1 viral vector used in KB801, a designation which affords development and manufacturing efficiencies for the development of KB801. Following receipt of this designation, we amended the EMERALD-1 protocol to enable the study to serve as a registrational trial supporting the potential registration of KB801. Under the updated protocol, we expect to enroll approximately 60 adult patients with Stage 2 or Stage 3 NK, as defined by the Mackie criteria, randomized 1:1 to receive either KB801 or placebo. The primary efficacy endpoint of EMERALD-1 is the proportion of patients with complete healing of corneal epithelium at eight weeks. Enrollment in EMERALD-1 is ongoing. We expect to complete enrollment before the end of the year. More details of the EMERALD-1 study can be found at www.clinicaltrials.gov under NCT identifier NCT06999733.

Respiratory

KB407 for Cystic Fibrosis ("CF")

KB407 is an inhaled (nebulized) formulation of our novel vector designed to deliver two copies of the full-length cystic fibrosis transmembrane conductance regulator ("*CFTR*") transgene for the treatment of CF, a serious rare lung disease caused by missing or mutated CFTR protein.

In July 2023, we announced that we had dosed the first patient in our Phase 1 CORAL-1 study, a multi-center, dose-escalation trial of KB407 in patients with CF that included molecular assessments of CFTR delivery and expression in the third and highest dose cohort. In December 2024, we announced an interim safety data update from the first two dose cohorts of CORAL-1 and, in January 2026, interim safety and molecular data updates from the third dose cohort. KB407 was generally well tolerated across all three dose cohorts, and molecular assessments by bronchoscopy confirmed the successful delivery and expression of wild-type CFTR protein in patient's lungs, with broad airway distribution and confirmation of KB407 transduction in all six CF patients with successful bronchoscopies.

We are now working closely with the FDA, the Cystic Fibrosis Foundation ("CFF"), and the CF Therapeutics Development Network Coordinating Center at Seattle Children's Research Institute ("TDNCC") on development pathways to support potential registration of KB407.

Based on our interactions with the FDA, we initiated an open label, single-arm study to evaluate the safety of repeat dose KB407 for 24 weeks in five patients with CF who are ineligible for, do not tolerate, or do not benefit from modulator therapy. Enrollment in the study is ongoing. We expect to complete enrollment and report interim results before the end of the year. Details of the study can be found at www.clinicaltrials.gov under NCT identifier: NCT05504837. Concurrently, we are in discussions with the FDA, CFF, and TDNCC regarding a potential innovative registrational study design and statistical analysis plan that explores using prospectively collected natural history data from the CFF and TDNCC to supplement placebo control data for evaluation of KB407 treatment effect. We expect to share the design and associated statistical analysis of the registrational study following alignment with the FDA, which is anticipated in the second half of 2026, and initiate the registrational study in 2027.

In April 2026, the FDA also granted platform technology designation to the engineered HSV-1 viral vector used in KB407, affording the program the same potential development and manufacturing efficiencies as KB801.

KB408 for Alpha-1 Antitrypsin Deficiency ("AATD") Lung Disease

KB408 is an inhaled (nebulized) formulation of our novel vector designed to deliver two copies of the serpin family A member 1 ("*SERPINA1*") transgene, that encodes for normal human alpha-1 antitrypsin ("AAT") protein, for the treatment of AATD, a serious rare lung disease characterized by diminished or absent functional AAT protein in the lungs and unopposed neutrophil elastase activity resulting in progressive lung function decline.

In February 2024, we announced that we dosed the first patient in SERPENTINE-1, a Phase 1, open-label, dose escalation study evaluating KB408, delivered via a nebulizer, in adult patients with AATD with a Pi*ZZ or a Pi*ZNull genotype. In December 2024, we announced an interim clinical update from the first two dose escalation cohorts of SERPENTINE-1. Inhaled KB408 was safe and well-tolerated at both tested dose levels and clear evidence of successful *SERPINA1* delivery and AAT expression was observed in both patients that underwent bronchoscopies. We have since confirmed *SERPINA1* delivery and functional AAT expression in a third patient dosed with KB408 in Cohort 2 and amended the SERPENTINE-1 protocol to investigate repeat dosing at the Cohort 2 dose level (the repeat dose cohort now referred to as "Cohort 2B"). A total of five patients were dosed in Cohort 2 of which three underwent bronchoscopy. The first patient in Cohort 2B was dosed in August 2025 and enrollment in this repeat dose cohort is ongoing. We expect to report interim safety and *SERPINA1* delivery data from the repeat dose Cohort 2B in 2027. Details of the Phase 1 study can be found at www.clinicaltrials.gov under NCT identifier: NCT06049082.

Dermatology

KB111 for Hailey-Hailey Disease ("HHD")

KB111 is a topical gel formulation of our novel vector designed to deliver two copies of the calcium-transporting ATPase type 2C member 1 ("*ATP2C1*") transgene for the treatment of HHD, a serious and rare monogenic skin disorder characterized by painful rash and blistering in skin folds and linked to low ATP2C1 expression levels in keratinocytes.

In October 2025, the FDA cleared our investigational new drug application to evaluate KB111 in the clinic and, in January 2026, the FDA granted KB111 Fast Track Designation for the treatment of HHD. In April 2026, the FDA also granted platform technology designation to the engineered HSV-1 viral vector used in KB111, affording the program the same potential development and manufacturing efficiencies as KB801 and KB407.

We have developed and are currently validating an HHD-specific severity scale required for the clinical evaluation of KB111. We have also initiated an open label, single-arm study, HALITE-1, to evaluate the safety of repeat dose KB111, administered once weekly for 12 weeks, in approximately seven patients with HHD. Enrollment in HALITE-1 is ongoing. Details of the study can be found at www.clinicaltrials.gov under NCT identifier: NCT07717346. We expect to complete enrollment and report HALITE-1 interim study results before the end of the year. We plan to submit the results from HALITE-1 along with the registrational study design and scale for discussions with the FDA before year end to enable a potential registrational study start in 2027.

Oncology

KB707 for Solid Tumors

KB707 is a redosable, immunotherapy designed to deliver transgenes encoding both human interleukin-2 and interleukin-12 to the tumor microenvironment and promote systemic immune-mediated tumor clearance. Two formulations of KB707 are in development, a solution formulation for transcutaneous injection and an inhaled (nebulized) formulation for lung delivery. Both intratumoral and inhaled KB707 have been granted Rare Pediatric Disease Designations and Fast Track Designations by the FDA. In February 2026, the FDA also granted Regenerative Medicine Advanced Therapy designation to KB707 for the treatment of advanced or metastatic non-small cell lung cancer ("NSCLC").

Inhaled KB707 for NSCLC

We are developing inhaled KB707 for the treatment of NSCLC based on early evidence of efficacy from KYANITE-1, an open label, multi-center, dose escalation and expansion Phase 1/2 study, evaluating inhaled KB707, as monotherapy or in combination, in patients with locally advanced or metastatic solid tumors of the lung. In June 2025, we disclosed our most recent clinical update on patients treated with inhaled KB707 as monotherapy in KYANITE-1. In an evaluable cohort of 11 patients with heavily pre-treated advanced NSCLC, patients treated with inhaled KB707 as monotherapy achieved an objective response rate ("ORR") of 36% and a disease control rate ("DCR") of 54%. Inhaled KB707 was also reported to be safe and generally well tolerated as monotherapy in the 39 patients included in the safety analysis. The majority of treatment-related adverse events were mild to moderate in severity and transient with no Grade 4 or 5 adverse events observed. In May 2026, we disclosed interim clinical results from a KYANITE-1 dose expansion cohort evaluating the safety and efficacy of inhaled KB707 plus pembrolizumab in patients with advanced NSCLC. The safety analysis included 21 patients who received at least one dose of the combination regimen of which 16 patients were also evaluable for efficacy. The combination regimen was well tolerated and effective in a late-line setting, achieving an ORR of 31% and a DCR of 75%. Responses were also durable with median duration of response and progression free survival not reached as of data cut-off.

Enrollment is ongoing in the final dose expansion cohort of KYANITE-1 evaluating a fixed dose of inhaled KB707 in combination with chemotherapy in patients with advanced NSCLC. We expect to complete enrollment later this year and report updated interim clinical results, as well as potential registrational study plans, in the first half of 2027. Details of the KYANITE-1 study can be found at www.clinicaltrials.gov under NCT identifier NCT06228326.

Intratumoral KB707 for Gorlin Syndrome

After detecting promising early efficacy signals among basal cell carcinoma ("BCC") patients treated with the lowest dose of intratumoral KB707 in the dose escalation phase of OPAL-1, our open label, multi-center, dose escalation and expansion Phase 1/2 study, we expanded the scope of the study to evaluate the safety and efficacy of this intratumoral KB707 dose in the treatment of patients with Gorlin syndrome. Gorlin syndrome is a rare genetic disease characterized by a significantly increased risk of developing BCC. Patients with Gorlin syndrome may have hundreds of BCCs over their lifetimes requiring frequent and potentially disfiguring surgeries. We have enrolled three patients with Gorlin syndrome in OPAL-1 and expect to provide an interim clinical update on these patients as well as outline potential development plans for intratumoral KB707 for the treatment of Gorlin syndrome later this year. Details of the OPAL-1 study can be found at www.clinicaltrials.gov under NCT identifier NCT05970497.

Aesthetics

In addition to focusing on genetic medicines to treat patients with diseases with high unmet medical needs, we are leveraging the ability of our platform to deliver proteins of interest to cells in the skin in the context of aesthetic medicine via our wholly-owned subsidiary, Jeune Aesthetics, Inc. ("Jeune").

Jeune's lead clinical program, KB304, is a solution formulation of our novel vector for intradermal injection designed to deliver two copies of the collagen type III alpha 1 chain transgene and one copy of the elastin transgene to address various signs of skin aging including elasticity loss. In July 2025, Jeune announced positive safety and efficacy results, including significant improvements in key skin aesthetic attributes such as wrinkles and elasticity, in PEARL-2, a 2:1 randomized, double-blind, placebo-controlled Phase 1 study evaluating KB304, for the treatment of wrinkles of the décolleté.

Based on the broad aesthetic improvements observed in PEARL-2, Jeune is progressing KB304 into a Phase 2 study for the treatment of wrinkles of the décolleté. In support of the Phase 2 study, Jeune developed and validated a décolleté-specific photonumeric scale ("JDWS") which was submitted to the FDA in the second half of 2025. Jeune has aligned with the FDA on the JDWS and expects to initiate the Phase 2 study in 2027.

Financial Overview

Product Revenue, Net

After FDA approval of VYJUVEK in May 2023, we launched VYJUVEK in the United States in 2023, in Germany in August 2025 and in France and Japan in October 2025. Our future revenue will fluctuate from quarter to quarter for many reasons, including the uncertain timing and amount of sales of VYJUVEK.

The transaction price that we recognize as revenue for VYJUVEK sales includes an estimate of variable consideration, which may include discounts, returns, and rebates that are offered within contracts. Refer to Note 3 of the notes to the condensed consolidated financial statements included in this Quarterly Report on Form 10-Q for additional information.

Cost of Goods Sold

Cost of goods sold includes direct and indirect costs related to the manufacturing of VYJUVEK. These costs consist of manufacturing costs, personnel costs including stock-based compensation, facility costs, and other indirect overhead costs. Cost of goods sold may also include period costs related to certain manufacturing services and inventory adjustment charges.

Research and Development Expenses

Research and development expenses consist primarily of costs incurred to advance our preclinical and clinical development programs and the development and manufacturing of our product candidates, which include:

- agreements with contract research organizations, consultants and other third parties that conduct preclinical activities, clinical trials and other research and development activities on our behalf;
- costs of acquiring, developing and manufacturing product candidates and clinical trial materials, lab supplies and consumables;
- facility costs, depreciation and other related expenses, which include expenses for rent and the maintenance of our facilities;
- other testing and support costs and supplies; and
- payroll related expenses, including stock-based compensation expense.

We expense research and development costs to operations as incurred.

We expect our research and development expenses will increase as we continue the manufacturing of preclinical and clinical materials, manage the clinical trials of and seek regulatory approval for our product candidates and as we expand our product portfolio. Due to the numerous risks and uncertainties associated with product development, we cannot determine with certainty the duration, costs and timing of clinical trials, and as a result, the actual costs to complete clinical trials may exceed the expected costs.

Selling, General and Administrative Expenses

Selling, general and administrative expenses consist principally of salaries and other related costs, including stock-based compensation for personnel in our executive, finance, legal, commercial, business development, information technology and other general and administrative functions and are expensed as incurred. Selling, general and administrative expenses also include professional fees associated with corporate and intellectual property-related legal expenses, consulting and accounting services, insurance, facility-related costs and expenses associated with obtaining and maintaining patents. Other selling, general and administrative costs include travel expenses, patient access program costs, management service fees, marketing expenses, and selling expenses which include transportation, shipping and handling fees.

We anticipate that our selling, general and administrative expenses will increase in the future relating to our commercialization efforts and to support the development of our product candidates. These increases will likely include increased costs for insurance, costs related to the hiring of additional personnel and payments to outside consultants, lawyers and accountants, among other expenses. Additionally, we anticipate that we will continue to increase our salary and personnel costs and other expenses to support VYJUVEK commercialization globally.

Interest and Other Income, Net

Interest and other income, net consists primarily of income earned from our cash, cash equivalents and investments and gains and losses on foreign currency transactions.

Critical Accounting Policies, Significant Judgments and Estimates

There have been no material changes during the six months ended June 30, 2026 to our critical accounting policies, significant judgments and estimates as disclosed in our management's discussion and analysis of financial condition and results of operations included in the 2025 10-K.

Results of Operations

Our management's discussion and analysis of financial condition and results of operations is based on our financial statements, which have been prepared in accordance with GAAP. The preparation of financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes.

Three Months Ended June 30, 2026 and 2025

	Three Months Ended June 30,		Change	
	2026	2025	$	%
(in thousands)	(unaudited)			
Product revenue, net	$ 119,222	$ 96,042	$ 23,180	24 %
Operating expenses				
Cost of goods sold	6,437	7,165	(728)	(10)%
Research and development	14,518	14,410	108	1 %
Selling, general and administrative	39,850	35,068	4,782	14 %
Total operating expenses	60,805	56,643	4,162	7 %
Income from operations	58,417	39,399	19,018	48 %
Other income				
Interest and other income, net	7,662	7,376	286	4 %
Income before income taxes	66,079	46,775	19,304	41 %
Income tax expense	(11,311)	(8,442)	(2,869)	34 %
Net income	$ 54,768	$ 38,333	$ 16,435	43 %

Product Revenue, Net

Product revenue, net was $119.2 million for the three months ended June 30, 2026, as compared to $96.0 million for the three months ended June 30, 2025. The increase in product revenue, net was driven by an increase in VYJUVEK sales as compared to the prior year, primarily due to launches in our Europe and Japan markets, partially offset by a reduction in United States VYJUVEK sales.

Cost of Goods Sold

Cost of goods sold was $6.4 million for the three months ended June 30, 2026, as compared to $7.2 million for the three months ended June 30, 2025. The decrease was driven by manufacturing process optimizations that resulted in lower average costs per unit partially offset by an increase in VYJUVEK sales.

Research and Development Expenses

The following table summarizes our research and development expenses by product candidate or program, and for unallocated expenses, by type, for the three months ended June 30, 2026 and 2025.

	Three Months Ended June 30,		Change	
	2026	2025	$	%
(in thousands)	(unaudited)			
B-VEC	$ 1,539	$ 2,378	$ (839)	(35)%
KB111	357	704	(347)	(49)%
KB304	26	424	(398)	(94)%
KB407	520	307	213	69 %
KB408	152	219	(67)	(31)%
KB707	2,998	2,413	585	24 %
KB801	1,214	426	788	185 %
KB803	487	408	79	19 %
Other product candidates	745	626	119	19 %
Stock-based compensation	2,463	2,627	(164)	(6)%
Other unallocated expenses[(1)]	4,017	3,878	139	4 %
Research and development expense	$ 14,518	$ 14,410	$ 108	1 %

(1) Other unallocated expenses consist of shared pre-commercial manufacturing costs, primarily relating to certain raw materials, process development, quality control and quality assurance activities, as well as other manufacturing and facility related costs including rent, storage and depreciation which support the development of multiple product candidates.

Research and development expenses increased by $0.1 million for the three months ended June 30, 2026 as compared to the three months ended June 30, 2025. The increase in research and development expenses was primarily attributable to:

- a net increase of $0.8 million in clinical development costs, primarily due to increased costs for KB407, KB707, KB801, and KB803 partially offset by a decrease in KB304 costs; and
- an increase of $0.5 million in unallocated materials and other support costs for our product candidates.

These increases were partially offset by:

- a net decrease of $0.5 million in research and development payroll and manufacturing costs driven by the timing of production runs across our product candidates, mainly due to a decrease in B-VEC, KB111 and other unallocated expenses, partially offset by increases in KB707 and KB801; and
- a decrease of $0.4 million in B-VEC pre-commercialization regulatory fees.

Selling, General and Administrative Expenses

Selling, general and administrative expenses increased $4.8 million in the three months ended June 30, 2026 as compared to the three months ended June 30, 2025. The increase was primarily driven by the following:

- an increase of $2.5 million in payroll costs, including stock-based compensation;
- an increase of $1.4 million in other general and administrative costs primarily related to $0.6 million in travel and conferences and $0.3 million in subscriptions; and
- an increase of $1.0 million in selling expenses.

Interest and Other Income, Net

Interest and other income, net was $7.7 million and $7.4 million for the three months ended June 30, 2026 and 2025, respectively, and consisted of interest and dividend income earned from our cash, cash equivalents and investments as well as the effects of foreign exchange rates.

Income Tax Expense

Income tax expense was $11.3 million and $8.4 million for the three months ended June 30, 2026 and June 30, 2025, respectively, which relates to state, federal and foreign income taxes.

Six Months Ended June 30, 2026 and 2025

	Six Months Ended June 30,		Change	
	2026	2025	$	%
(in thousands)	(unaudited)			
Product revenue, net	$ 235,579	$ 184,225	$ 51,354	28 %
Expenses				
Cost of goods sold	12,760	12,193	567	5 %
Research and development	29,849	28,666	1,183	4 %
Selling, general and administrative	80,863	67,714	13,149	19 %
Total operating expenses	123,472	108,573	14,899	14 %
Income from operations	112,107	75,652	36,455	48 %
Other income				
Interest and other income, net	15,414	14,720	694	5 %
Income before income taxes	127,521	90,372	37,149	41 %
Income tax expense	(16,821)	(16,305)	(516)	3 %
Net income	$ 110,700	$ 74,067	$ 36,633	49 %

Products Revenue, Net

Product revenue, net was $235.6 million for the six months ended June 30, 2026 as compared to $184.2 million for the six months ended June 30, 2025. The increase in product revenue, net was driven by an increase in VYJUVEK sales as compared to the prior period, primarily due to launches in our EU and Japan markets, partially offset by a reduction in United States VYJUVEK sales.

Cost of Goods Sold

Cost of goods sold was $12.8 million for the six months ended June 30, 2026 as compared to $12.2 million for the six months ended June 30, 2025, due to an increase in units sold partially offset by manufacturing process optimizations that resulted in lower average costs per unit of VYJUVEK.

Research and Development Expenses

The following table summarizes our research and development expenses by product candidate or program, and for unallocated expenses, by type, for the six months ended June 30, 2026 and 2025:

	Six Months Ended June 30,		Change	
	2026	2025	$	%
(in thousands)	(unaudited)			
B-VEC	$ 2,100	$ 4,353	$ (2,253)	(52)%
KB111	1,339	735	604	82 %
KB304	29	667	(638)	(96)%
KB407	1,278	655	623	95 %
KB408	295	516	(221)	(43)%
KB707	5,435	5,147	288	6 %
KB801	2,006	879	1,127	128 %
KB803	1,618	894	724	81 %
Other product candidates	1,481	1,317	164	12 %
Stock-based compensation	4,640	5,096	(456)	(9)%
Other unallocated expenses[(1)]	9,628	8,407	1,221	15 %
Research and development expense	$ 29,849	$ 28,666	$ 1,183	4 %

(1) Other unallocated expenses consist of shared pre-commercial manufacturing costs, primarily relating to certain raw materials, process development, quality control and quality assurance activities, as well as other manufacturing and facility related costs including rent, storage and depreciation which support the development of multiple product candidates.

Research and development expenses increased by $1.2 million in the six months ended June 30, 2026 as compared to the six months ended June 30, 2025. The increase in research and development expenses was primarily attributable to:

- an increase of $1.4 million in unallocated materials and other support costs for our product candidates;
- a net increase of $0.8 million in clinical development costs, primarily due to increased costs of KB707, KB801, and KB803 partially offset by a decrease in KB304 costs; and
- a net increase of $0.5 million in research and development payroll and manufacturing costs driven by the timing of production runs across our product candidates, mainly due to an increase in KB111, KB407, KB707, KB801, and KB803 partially offset by a decrease in B-VEC, KB304, and KB408.

These increases were partially offset by:

- a decrease of $0.8 million in B-VEC pre-commercialization regulatory fees; and
- a decrease of $0.5 million in other unallocated costs primarily driven by facilities and equipment related expenses.

Selling, General and Administrative Expenses

Selling, general and administrative expenses increased $13.1 million in the six months ended June 30, 2026 as compared to the six months ended June 30, 2025. The increase was primarily driven by the following:

- an increase of $6.3 million in payroll costs, including stock-based compensation;
- an increase of $3.0 million in other general and administrative costs primarily related to $0.7 million in subscriptions, $1.1 million in travel and conferences and $0.6 million in other taxes;
- an increase of $2.0 million related to professional services, including legal and consulting services; and
- an increase of $1.7 million in sales and marketing costs to support the commercial sales of VYJUVEK.

Interest and Other Income, Net

Interest and other income, net for the six months ended June 30, 2026 and 2025 was $15.4 million and $14.7 million, respectively, and consisted of interest and dividend income earned from our cash, cash equivalents and investments as well as the effects of foreign exchange rates.

Income Tax Expense

Income tax expense was $16.8 million and $16.3 million for the six months ended June 30, 2026 and June 30, 2025, respectively, which relates to state, federal and foreign income taxes.

Liquidity and Capital Resources

Overview

As of June 30, 2026, our cash, cash equivalents and short-term investments balance was approximately $845.6 million, and we had a retained earnings balance of $134.9 million. We believe that our cash, cash equivalents and short-term investments as of June 30, 2026 will be sufficient to allow us to fund our operations for at least 12 months from the filing date of this Quarterly Report on Form 10-Q.

Costs related to clinical trials can be unpredictable and, therefore, there can be no guarantee that we will have sufficient capital to fund the continued or planned pre-clinical and clinical studies for our product candidates or our operations. Further, we expect our future revenue to fluctuate from quarter to quarter for many reasons, including the uncertain timing and amount of any product sales. While we are in the process of building out our internal vector manufacturing capacity, some of our manufacturing activities will be contracted out to third parties. Additionally, we currently utilize third-party contract research organizations to carry out some of our clinical development activities. As we seek to obtain regulatory approval for our product candidates and prepare for product sales, marketing, commercial manufacturing, packaging, labeling and distribution, we expect to continue to incur significant manufacturing and commercialization expenses. Our funds may not be sufficient to enable us to conduct pivotal clinical trials for, seek marketing approval for or commercially launch our product candidates. Accordingly, to obtain marketing approval for and to commercialize these or any other product candidates, we may be required to obtain further funding through public or private equity offerings, debt financings, collaboration and licensing arrangements or other sources. Adequate additional financing may not be available to us on acceptable terms, if at all. Our failure to raise capital when needed could have a negative effect on our financial condition and our ability to pursue our business strategy.

Operating Capital Requirements

Our primary uses of capital are, and we expect will continue to be for the near future, compensation and related expenses, manufacturing costs for preclinical and clinical materials, regulatory expenses, third-party clinical trial research and development services, laboratory and related supplies, selling expenses, costs to manufacture our commercial product, legal expenses and general overhead costs. In order to complete the process of obtaining regulatory approval for any of our product candidates and to build the sales, manufacturing, marketing and distribution infrastructure that we believe will be necessary to commercialize our product candidates, if approved, we may require substantial additional funding.

We have based our projections of operating capital requirements on assumptions that may prove to be incorrect, and we may use all of our available capital resources sooner than we expect. Because of the numerous risks and uncertainties associated with research, development, manufacturing and commercialization of genetic medicines, we are unable to estimate the exact amount of our operating capital requirements. Our future funding requirements will depend on many factors, including, but not limited to:

- the costs needed to globally commercialize and market our lead product, VYJUVEK;
- the progress, timing and costs of clinical trials of our current product candidates;
- the progress, timing and cost of manufacturing VYJUVEK and revenue received from commercial sale of VYJUVEK;
- the continued development and the filing of investigational new drug applications for current and future product candidates;
- the initiation, scope, progress, timing, costs and results of drug discovery, laboratory testing, manufacturing, preclinical studies and clinical trials for any product candidates that we may pursue in the future, if any;
- the costs of maintaining our own commercial-scale CGMP manufacturing facilities;
- the outcome, timing and costs of seeking regulatory approvals;
- the costs associated with the manufacturing process development and evaluation of third-party manufacturers;
- the extent to which the costs of VYJUVEK and our product candidates, if approved, will be paid by health maintenance, managed care, pharmacy benefit and similar healthcare management organizations, or will be reimbursed by government authorities, private health coverage insurers and other third-party payors;

- the costs of commercialization activities for our current and future product candidates if we receive marketing approval for such product candidates, including the costs and timing of establishing product sales, medical affairs, marketing, distribution and manufacturing capabilities;
- the revenue received from commercial sale of our current and future product candidates, subject to receipt of marketing approval;
- the terms and timing of any future collaborations, licensing, consulting or other arrangements that we may establish;
- the amount and timing of any payments we may be required to make, or that we may receive, in connection with the licensing, filing, prosecution, maintenance, defense and enforcement of any patents or other intellectual property rights, including milestone and royalty payments and patent prosecution fees that we are obligated to pay pursuant to our license agreements;
- our current license agreements remaining in effect and our achievement of milestones under those agreements;
- our ability to establish and maintain collaborations and licenses on favorable terms, if at all; and
- the extent to which we acquire or in-license other product candidates and technologies.

We may need to obtain substantial additional funding in order to receive regulatory approval and to commercialize our product candidates. To the extent that we raise additional capital through the sale of common stock, convertible securities or other equity securities, the ownership interests of our existing stockholders may be materially diluted and the terms of these securities could include liquidation or other preferences that could adversely affect the rights of our existing stockholders. In addition, debt financing, if available, would result in increased fixed payment obligations and may involve agreements that include restrictive covenants that limit our ability to take specific actions, such as incurring additional debt, making capital expenditures or declaring dividends, that could adversely affect our ability to conduct our business. If we are unable to raise capital when needed or on attractive terms, we could be forced to significantly delay, scale back or discontinue the development or commercialization of our product candidates, seek collaborators at an earlier stage than otherwise would be desirable or on terms that are less favorable than might otherwise be available, and relinquish or license, potentially on unfavorable terms, our rights to our product candidates that we otherwise would seek to develop or commercialize ourselves.

Sources and Uses of Cash

The following table summarizes our sources and uses of cash for the six months ended June 30, 2026 and 2025:

	Six Months Ended June 30,	
	2026	**2025**
(in thousands)	**(unaudited)**	
Net cash provided by operating activities	$ 155,171	$ 83,698
Net cash (used in) investing activities	(225,167)	(65,294)
Net cash provided by (used in) financing activities	4,594	(10,670)
Effect of exchange rate changes on cash and cash equivalents	(3,162)	1,230
Net (decrease) increase in cash	$ (68,564)	$ 8,964

Operating Activities

Net cash provided by operating activities for the six months ended June 30, 2026 and 2025 was $155.2 million and $83.7 million, respectively. Increase in operating cash flows was driven by a $36.6 million increase in net income primarily due to increased revenue, partially offset by increased operating expenses and a $31.3 million impact of changes in accrued legal settlement due to the final payment of the PeriphaGen settlement in the first quarter of 2025.

Investing Activities

Net cash used in investing activities for the six months ended June 30, 2026 and 2025 was $225.2 million and $65.3 million, respectively. The increase in cash used in investing activities was driven by increased purchases of investments of $166.4 million, partially offset by increased maturities of investments of $9.5 million.

Financing Activities

Net cash provided by financing activities for the six months ended June 30, 2026 was $4.6 million as compared to net cash used in financing activities of $10.7 million for the six months ended June 30, 2025. The increase in cash provided by financing activities was primarily driven by a $18.4 million increase in proceeds from the exercise of stock options, offset by a $5.0 million increase in taxes paid for employee tax withholding related to restricted stock units.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We had cash, cash equivalents and short-term investments of $845.6 million as of June 30, 2026, which consisted primarily of money market funds, commercial paper, corporate bonds and U.S. government agency securities. The investments in these financial instruments are made in accordance with an investment policy which specifies the categories, allocations and ratings of securities we may consider for investment. The primary objective of our investment activities is to preserve principal while at the same time maximizing the income we receive without significantly increasing risk. Some of the financial instruments in which we invest could be subject to market risk. This means that a change in prevailing interest rates may cause the value of the instruments to fluctuate. For example, if we purchase a security that was issued with a fixed interest rate and the prevailing interest rate later rises, the value of that security will probably decline. To minimize this risk, we intend to maintain a portfolio which may include cash, cash equivalents and short-term investment securities available-for-sale in a variety of securities which may include money market funds, government and non-government debt securities and commercial paper, all with various maturity dates. Due to the conservative nature of our investment portfolio, an hypothetical change in market interest rates of 100 basis points would not have a material effect on the fair market value of our investments.

We also have established operations in Europe and Japan and hold cash in Swiss Francs, Euros, Japanese Yen, and Great British Pounds. We are subject to foreign exchange rate risk arising from transactions conducted in the aforementioned foreign currencies. Future movements in foreign exchange rates are inherently uncertain, and significant fluctuations in exchange rates may positively or negatively affect our foreign currency exposures, which could materially impact our condensed consolidated results of operations and financial position.

We do not hold or issue derivatives, derivative commodity instruments or other financial instruments for speculative trading purposes. Further, we do not believe our cash, cash equivalents and short-term investments have significant risk of default or illiquidity. While we believe our cash, cash equivalents and short-term investments do not contain excessive risk, we cannot provide absolute assurance that any investments we make in the future will not be subject to adverse changes in market value. Our cash, cash equivalents and short-term investments are recorded at fair value.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

Our Chief Executive Officer and our Chief Accounting Officer, with the participation of other members of the Company's management, have evaluated the effectiveness of the Company's "disclosure controls and procedures" (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this quarterly report, and our Chief Executive Officer and our Chief Accounting Officer have concluded that our disclosure controls and procedures are effective based on their evaluation of these controls and procedures as required by paragraph (b) of Exchange Act Rules 13a-15 or 15d-15.

Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting that occurred during the quarter ended June 30, 2026 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

For discussion regarding legal proceedings, please refer to Note 7 of the notes to the consolidated financial statements in the 2025 10-K and Note 7 of the notes to the condensed consolidated financial statements in this Quarterly Report on Form 10-Q for additional information.

In the ordinary course of business, we have faced, and we may in the future face, various claims brought by third parties or government regulators and, from time to time, make claims or take legal actions to assert our rights, including claims relating to our directors, officers, stockholders, intellectual property rights, employment matters and the safety or efficacy of our products. Any of these claims have subjected and could in the future subject, us to costly litigation and, while we generally believe that we have adequate insurance to cover many different types of liabilities, our insurance carriers may deny coverage, may be inadequately capitalized to pay on valid claims, or our policy limits may be inadequate to fully satisfy any damage awards or settlements. If this were to happen, the payment of any such awards could have a material adverse effect on our consolidated operations, cash flows and financial position. Additionally, any such claims, whether or not successful, could damage our reputation and business.

ITEM 1A. RISK FACTORS

The Company's business, reputation, results of operations, financial condition, and stock price can be materially and adversely affected by a number of factors, whether currently known or unknown, including those described in Part I, Item 1A of the 2025 10-K under the heading "Risk Factors." There have been no material changes to the Company's risk factors since the 2025 10-K was filed with the SEC on February 17, 2026. For information regarding legal proceedings relating to risks previously described, see Note 7 of the notes to the condensed consolidated financial statements in this Quarterly Report on Form10-Q.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

ITEM 5. OTHER INFORMATION

Insider Trading Arrangements

During the three months ended June 30, 2026, no director or officer (as that term is defined by the SEC in Rule 16a-1(f) under the Exchange Act) adopted or terminated a "Rule 10b5-1 trading arrangement" or a "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408 of Regulation S-K.

ITEM 6. EXHIBITS

Exhibit Number	
31.1	Certification of Periodic Report by Chief Executive Officer under Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of Periodic Report by Chief Accounting Officer under Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of Chief Executive Officer and Chief Accounting Officer Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101	Inline XBRL (Extensible Business Reporting Language). The following materials from this Quarterly Report on Form 10-Q for the period ended June 30, 2026, are formatted in Inline XBRL: (i) consolidated balance sheets of Krystal Biotech, Inc., (ii) consolidated statements of operations of Krystal Biotech, Inc., (iii) consolidated statements of operations and comprehensive income of Krystal Biotech, Inc., (iv) consolidated statements of changes in equity of Krystal Biotech, Inc., (v) consolidated statements of cash flows of Krystal Biotech, Inc. and (vi) notes to condensed consolidated financial statements of Krystal Biotech, Inc. The instance document does not appear in the interactive data file because its XBRL tags are embedded within the Inline XBRL document.
104	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

		KRYSTAL BIOTECH, INC. (Registrant)
Date: August 3, 2026	By:	/s/ Krish S. Krishnan
		Krish S. Krishnan President and Chief Executive Officer (Principal executive officer)
Date: August 3, 2026	By:	/s/ Kathryn A. Romano
		Kathryn A. Romano Chief Accounting Officer (Principal financial and accounting officer)

Exhibit 31.1

CERTIFICATION PURSUANT TO
RULES 13a-14(a) AND 15d-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934,
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Krish S. Krishnan, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Krystal Biotech, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 3, 2026

By: /s/ Krish S. Krishnan
Krish S. Krishnan
Chief Executive Officer

Exhibit 31.2

CERTIFICATION PURSUANT TO
RULES 13a-14(a) AND 15d-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934,
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Kathryn A. Romano, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Krystal Biotech, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 3, 2026

By: /s/ Kathryn A. Romano
Kathryn A. Romano
Chief Accounting Officer

Exhibit 32.1

CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHIEF ACCOUNTING OFFICER
PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

I, Krish S. Krishnan, Chief Executive Officer, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. the Quarterly Report on Form 10-Q for the three months ended June 30, 2026, (the " Periodic Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

2. the information contained in the Periodic Report fairly presents, in all material respects, the financial condition and results of operations of Krystal Biotech, Inc.

Date: August 3, 2026

By: /s/ Krish S. Krishnan
Krish S. Krishnan
Chief Executive Officer

I, Kathryn A. Romano, Chief Accounting Officer, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. the Quarterly Report on Form 10-Q for the three months ended June 30, 2026, (the " Periodic Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

2. the information contained in the Periodic Report fairly presents, in all material respects, the financial condition and results of operations of Krystal Biotech, Inc.

Date: August 3, 2026

By: /s/ Kathryn A. Romano
Kathryn A. Romano
Chief Accounting Officer